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December 22, 2000

Mr. Erin Doan  
Pinnacle Construction Group  
560 Fifth Street NW, Suite 308  
Grand Rapids, MI 49504

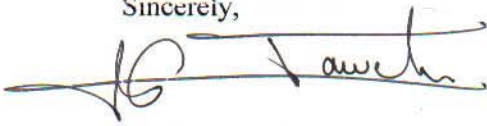
Re.: Gambro HealthCare  
Grand Rapids East, MI

Mr. Doan,

I wanted to take a few minutes to express my appreciation on the work Pinnacle Construction Group has done on the Grand Rapids East project. The professionalism demonstrated by Brent Bowen and your group has been recognized not only by myself, but by other Gambro members particularly operations. Brent's ability to solve problems and smoothly transition the project from construction to operations is highly appreciated.

I would like to reemphasize my interest in continuing the relationship with Pinnacle Construction Group. We have a number of projects coming up in the Michigan area that I would like Pinnacle Construction Group to participate in. As we get these projects to the point where prints can be released, I will contact you for involvement.

Sincerely,



George Taweh  
Regional Project Manager

cc: Brent Bowen, John Gordon, Glenn Masty